



**EASTERN ARC MOUNTAINS CONSERVATION ENDOWMENT FUND
(EAMCEF)**

MFUKO WA HIFADHI YA MILIMA YA TAO LA MASHARIKI

EAMCEF PROFILE

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ABBREVIATIONS AND ACRONYMS

AA	Administrative Assistant
ANR	Amani Nature Reserve
BOT	Board of Trustees
CBO	Community Based Organization
CD	Community Development Project
CEPF	Critical Ecosystem Partnership Fund
CI	Conservation International
CMEAMF	Conservation and Management of the Eastern Arc Mountains Forests Project
DANIDA	Danish International Development Agency
DED	District Executive Director
DoE	Division of Environment
DSM	Dar-es-Salaam
EAMCEF	Eastern Arc Mountains Conservation Endowment Fund
ED	Executive Director
EFS	Endowment Fund Secretariat
EU	East Usambara Mountains Block
FAO	Finance and Administration Officer
FBD	Forestry and Beekeeping Division
FINNIDA	Finnish International Development Agency
FPO-EU	Field Projects Officer-East Usambara Mountains Block
FPOs	Field Project Officers
FPO-UD	Field Projects Officer-Udzungwa Mountains Block
GCF	Global Conservation Fund
GEF	Global Environment Facility
GoT	Government
HA	Hectare
ICIPE	International Centre for Insect Physiology and Ecology
ICRAF	World Agroforestry Centre
IDA	International Development Association
IRC	Information Resource Centre
KAG	Kwagunda Artist Group
KNR	Kilombero Nature Reserve
LAC	Local Advisory Committee
MNRT	Ministry of Natural Resources and Tourism
MOU	Memorandum of Understanding
MU	Mzumbe University
NEMC	National Environment Management Council
NGO	Non-Governmental Organization
NNR	Nilo Nature Reserve
OA	Office Attendant
PA	Protected Area/Forest Reserve Project
PFM	Participatory Forest Management
PNo.	Project Number
PO	Programme Officer
PS	Programme Secretary
RCFM	Regional Catchment Forestry Manager
REDD	Reduced Emissions from Deforestation and Forest Degradation
REDLAC	Network of Environmental Funds in Latin America and the Carribeans
RS	Research Project
SUA	Sokoine University of Agriculture
TAFORI	Tanzania Forestry Research Institute
TFCG	Tanzania Forest Conservation Group
TFCMP	Tanzania Forest Conservation and Management Project
TFS	Tanzania Forest Service

TSHS	Tanzanian Shillings
UDSM	University of Dar-es-Salaam
UMEMCP	Uluguru Mountains Environmental Management and Conservation Project
UNDP	United Nations Development Programme
US\$	United States Dollar
USA	United States of America
USFR	Uzungwa Scarp Forest Reserve
VAT	Value Added Tax
VPO	Vice President's Office
WB	World Bank
WCST	Wildlife Conservation Society of Tanzania
WWF-EARPO	World Wide Fund for Nature – Eastern African Regional Programme Office
WWF-TPO	World Wide Fund for Nature-Tanzania Programme Office

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BRIEF PROFILE OF THE EASTERN ARC MOUNTAINS CONSERVATION ENDOWMENT FUND (EAMCEF)

1 BACKGROUND

1.1 INTRODUCTION

1.1.1 Rationale

- The Eastern Arc Mountains Conservation Endowment Fund (EAMCEF) is a Trust Fund that was established as a mechanism to provide long-term and reliable funding support for Community Development, Biodiversity Conservation and Research Projects, which promote the biological diversity, ecological functions and sustainable use of natural resources in the Eastern Arc Mountains of Tanzania.
- The main intention of establishing the Trust Fund was to address the need for a long-term sustainable approach to funding the conservation of forest biodiversity in the important ecosystem.
- Activities which contribute to the promotion of economic development and social welfare of the local communities in the target areas are given high priority for funding by EAMCEF.

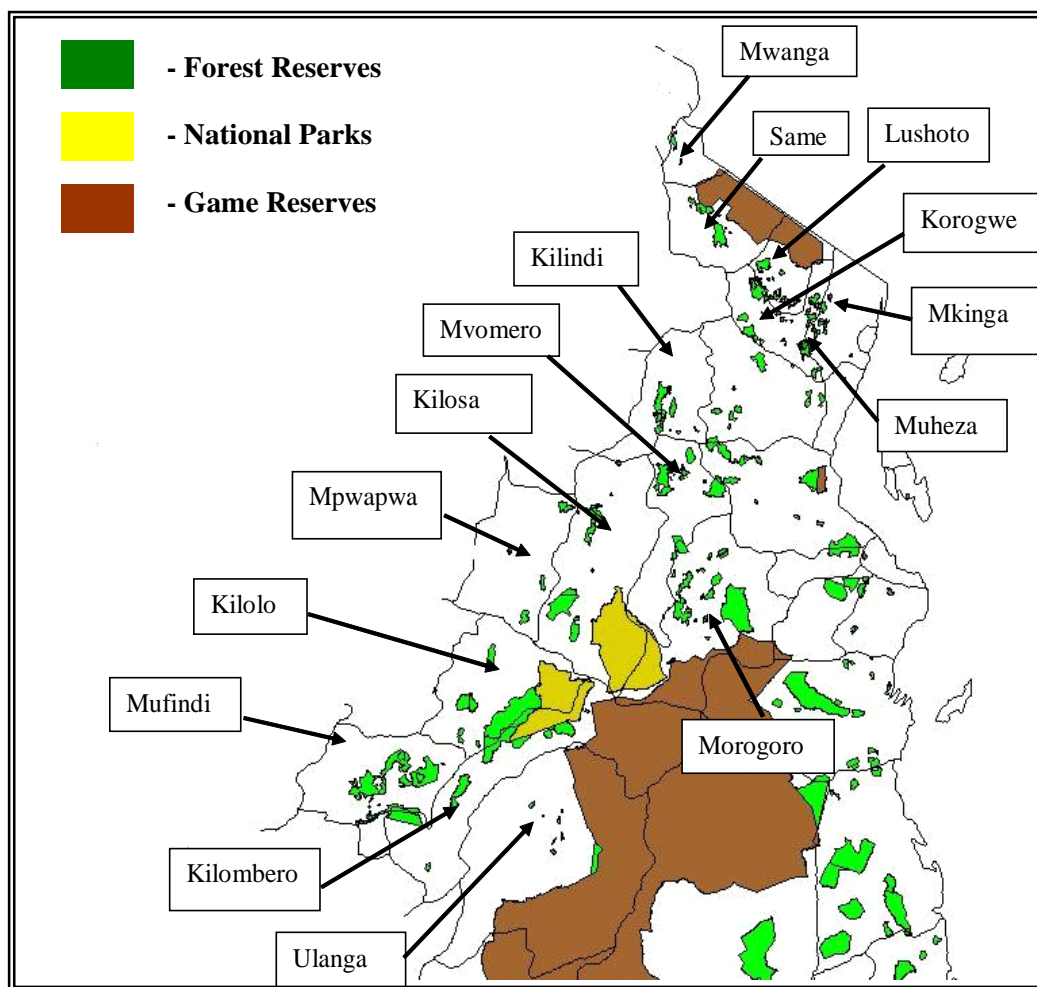
1.1.2 Geographical Coverage

- The mountain blocks of the Eastern Arc cover about 5,350 km².
- The mountain blocks of the Eastern Arc spread over fifteen districts in five regions of Tanzania namely, Tanga (East and West Usambara and Nguu Mountains), Kilimanjaro (North and South Pare Mountains), Morogoro (Nguru, Uluguru, Ukaguru, Malundwe, Udzungwa, Mahenge and Rubeho Mountains), Dodoma (Rubeho Mountains) and Iringa (Udzungwa Mountains).

Figure 1. LOCATION OF THE EASTERN ARC MOUNTAINS



Figure 2. DISTRICTS OF THE EASTERN ARC MOUNTAINS IN TANZANIA



1.1.3 Ecosystem Importance

1.1.3.1 Biodiversity and Livelihoods

- The Eastern Arc Mountains when combined with the Southern Rift, the Albertine Rift and the Ethiopian Highlands form the Eastern Afromontane region which is recognized globally as one of the 34 biodiversity hotspots characterized by high concentrations of endemic species now under serious threat.
- In the Eastern Arc Mountains of Tanzania there are at least 85 vertebrates, 800 plants and over 100 species of invertebrates found nowhere else in the world.
- The biodiversity of the Eastern Arc Mountains is of great value locally for mitigating the impacts of rural poverty.
- Surveys indicate that about 40% of total household consumption in some forest adjacent communities in these mountains is accounted for by forest and woodland products such as firewood, construction material, medicinal herbs, wild fruits and other food materials

1.1.3.2 Catchment and Economic Values

- The Eastern Arc Mountain forests cover several major catchment areas which collectively provide water for many regions such as Morogoro, Dodoma, Iringa, Coast, Tanga and Dar es Salaam and most of the major industries in the country.
- In total, these mountain catchments supply water to over 25% of the more than 35 million Tanzania Mainland population.
- About 60% of Tanzania's hydroelectricity is generated by Kidatu, Kihansi, Nyumba ya Mungu, Hale and Mtera hydropower stations.
- These hydropower stations use water whose sources are the Eastern Arc Mountain forests.

- Thus the bulk of hydroelectricity energy production in Tanzania is heavily dependent on maintaining the integrity of these forests.
- Due to high rainfall and fertile soils the Eastern Arc Mountains are famous for large scale agriculture, e.g. sugarcane (Kilombero and Mtibwa Sugar Estates), tea and coffee estates.
- The Eastern Arc Mountains harbour a number of wildlife which is an important tourist attraction e.g. Udzungwa Mountains National Park and Amani Nature Reserve.

1.1.3.3 Carbon Storage and Climate Change Mitigation

- Current estimate put the carbon storage of the Eastern Arc Mountain forests at about 152 million tonnes with about 200 tonnes of carbon being lost per each hectare degraded.
- Approximately 300,000 hectares were deforested or degraded during the period 2000-2005 leading to a loss of almost 50% of natural montane and sub-montane forests of the Eastern Arc Mountains belt.
- The deforestation and degradation has led to approximately 90 million tonnes of carbon being released into the atmosphere.
- If the current baseline scenario continues, the 330,000 ha. of forest now remaining in the mountain belt and the associated carbon stocks will be lost within the next 20 years.

1.1.4 Major Threats Facing the Eastern Arc Mountains

1.1.4.1 Major Threats

- (i) Commercial agriculture.
- (ii) Subsistence agriculture.
- (iii) Commercial timber extraction.
- (iv) Domestic timber extraction.
- (v) Intentionally set fires.
- (vi) Mining.
- (vii) Charcoal and firewood extraction.
- (viii) Other household uses.

1.1.4.2 Root Causes

- (i) Extensive poverty throughout the region.
- (ii) Extensive and inefficient land-use practices.
- (iii) Inadequate environmental awareness.
- (iv) Inadequate alternative resources use strategies.
- (v) Inadequate resource use technologies.
- (vi) Inadequate alternative communal exchanges and local networking.
- (vii) Lack of effective local mechanisms for controlling forest exploitation.
- (viii) Limited ecosystem-wide strategic focus
- (ix) Weak institutional capacity for forest biodiversity conservation
- (x) Inadequate and poorly targeted fiscal resources.
- (xi) Limited effectiveness of protection regimes.

1.2 GOVERNANCE

1.2.1 Origin and Legal Organization

- The Eastern Arc Mountains Conservation Endowment Fund (EAMCEF) is a joint initiative of the Government of Tanzania, the World Bank and the Global Environment Facility (GEF).
- EAMCEF was officially registered in Tanzania on 6th June 2001 under the Trustees' Incorporation Ordinance No. 375 of 1956.
- Governed by a Board of Trustees (BOT), the Fund operates as a Not-for-Profit Non-Governmental Organization (NGO).

- Its day-to-day operations are run by the Endowment Fund Secretariat (EFS) based in Morogoro and headed by an Executive Director (ED).

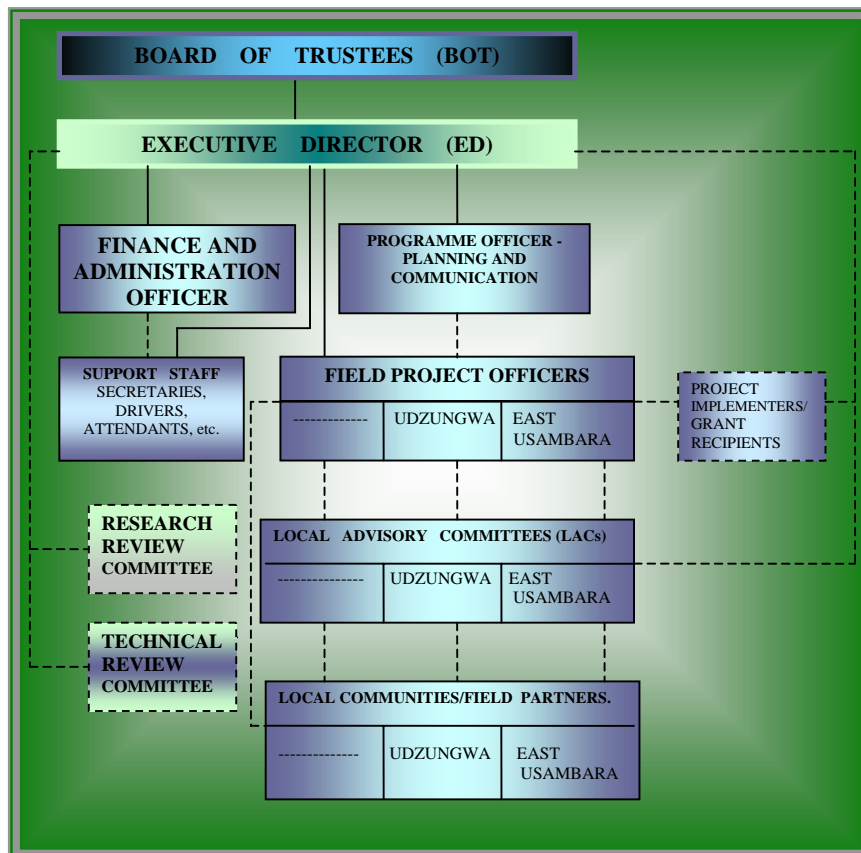
1.2.2 Composition of the Board of Trustees (9 Trustees)

- One member from FBD-MNRT, Government Representative.
- One member from NEMC – VPO, Government Representative.
- One member from an International Non-Governmental Organisation.
- One member from a National Non-Governmental Organisation.
- One member from Academia/Research Community.
- One member from the Legal Community.
- One member from the Business/Financial Community.
- Two members representing Local Communities (LAC Members).
- Executive Director (*Ex-Officio*) – Board Secretary.

1.2.3 Composition of the Endowment Fund Secretariat (10 Staff)

- One Executive Director (ED)
- One Programme Officer-Planning and Communication (PO)
- One Finance and Administration Officer (FAO)
- Two Field Project Officers (FPOs)
- One Programme Secretary (PS)
- One Administrative Assistant (AA)
- Two Drivers
- One Office Attendant (OA)

Figure 3. ORGANIZATIONAL STRUCTURE OF THE EASTERN ARC MOUNTAINS CONSERVATION ENDOWMENT FUND

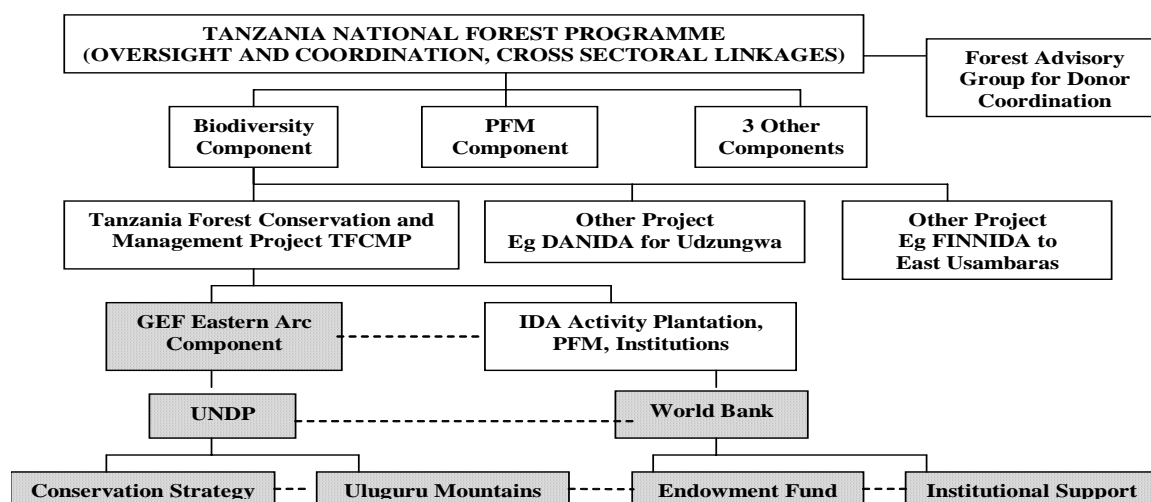


1.3 PHASED DEVELOPMENT PROCESS

1.3.1 FIRST PHASE

- Currently EAMCEF operates as a component of the World Bank financed project under the Ministry of Natural Resources and Tourism – the Tanzania Forest Conservation and Management Project (TFCMP).
- Originally EAMCEF was to use a 2 mil. US\$ credit facility under the TFCMP to finance activities and operations of its 5 years first phase (2002 – 2007), the establishment phase. Following an extension of TFCMP to December 2009, the EAMCEF establishment phase was as well extended to last for the first seven years (2002-2009) instead of five years with a budget re-allocation of US\$ 2,224,890.00 for the period July 2007 – December 2009.
- The establishment phase concentrates mainly in getting the Endowment Fund Secretariat in place and functional - staff recruitment, office accommodation, procurement of essential equipment, basic supplies/materials, establishment of operational procedures and mobilizing additional resources.
- Full funding for community development, forest conservation and biodiversity research activities is being undertaken during this first phase.

Figure 4. EAMCEF AS A COMPONENT OF TFCMP



1.3.2 SECOND PHASE

- Funding of the second phase – the implementation phase is expected to come mainly from incomes that will be generated from the investment of the endowment capital secured from the GEF commitment of US\$ 7.0 mil.
- The implementation phase will be dominated by full scale funding of field activities in three priority thematic areas, viz;
 - Community Based Conservation and Development activities for improvement of rural livelihoods of forest adjacent communities.
 - Applied Biodiversity Research relevant to the conservation of biodiversity in the priority Eastern Arc Mountains.
 - Protected Areas and Climate Change Management to improve the ecological functions of the ecosystem and to strengthen the management capabilities of the responsible institutions.

1.4 EAMCEF BASIC PRINCIPLES

1.4.1 Aims and Objectives

- (i) To promote the protection of biological diversity in the Eastern Arc Mountains, targeting priority areas of significant diversity.
- (ii) To promote the involvement of local communities in the conservation and sustainable management of the natural resources and bio-diversity of the Eastern Arc Mountains and to assist them in benefiting from such conservation and sustainable management.
- (iii) To ensure that benefits, whether financial, technical or material arising from the Trust's activities, pass to local communities in its areas of operation.
- (iv) To provide long-term reliable support for projects and research which promote the conservation of biological diversity and sustainable use of natural resources in the Eastern Arc Mountains and contribute to the promotion of the economic and social welfare of the communities in the area.
- (v) To promote the collection and dissemination of information and advice concerning the Eastern Arc Mountains and their global conservation value.
- (vi) To engage in fund-raising activities to obtain resources that shall finance the objectives of the Trust.
- (vii) To enter into covenants or agreements, including but not limited to: joint management agreements, leases, and licenses with other identified stakeholders, including local communities and central and local governments, the business community, the private sector, and individuals, all with respect to any land and immovable property that may have been acquired by the Trust, PROVIDED ALWAYS that such agreements shall be in the long-term interests of the Trust.
- (viii) To provide liaison between government agencies, civil society and the private sector in conservation and environmental matters.
- (ix) As an insubstantial part of the activities of the Trust and only to the extent permitted by a public charity organization, to advocate for policies, regulations and laws that are designed to promote sustainable development and conservation.
- (x) To co-operate with any person or organisation with objectives similar to those of this Trust.

1.4.2 Vision

A Conservation Fund sufficiently endowed to provide the financial resources necessary to ensure effective, long-term conservation and management of forest biodiversity in the Eastern Arc Mountains of Tanzania.

1.4.3 Mission

Catalyze resources to foster conservation of forest biodiversity in the Eastern Arc Mountains of Tanzania through investment in sustainable community development, sustained financing for protected areas and climate change management and financial support to applied research.

1.4.4 Motto

The EAMCEF'S Motto is "Conserving Biodiversity for Sustainable Development"

1.4.5 Strategic Goals, 2006 – 2010

- (i). Priority areas of high biodiversity in the Eastern Arc Mountains managed effectively and adequately conserved.
- (ii). Increase available financial resources through effective management of its endowment, diversification of funding sources, and development of innovative financing mechanisms.
- (iii). Foster and promote sustainable development projects and programmes, creating strong linkages between conservation, sustainable resource management and improved livelihoods.
- (iv). Increase knowledge and understanding of the global and national importance of the Eastern Arc Mountains.
- (v). EAMCEF builds and maintains the administrative and technical capacity to manage programmes, provide technical assistance and run an efficient organization.

1.5 OPERATIONAL PHILOSOPHY:

WORKING WITH AND THROUGH PARTNERS IN A COLLABORATIVE MANNER.

1.5.1 Why Collaboration?

- To increase synergy and maximize conservation impact.
- Avoid overlap, competition, duplication and capitalize on the overall effect of complementarity and additionality.
- Avail efficient use of resources available in the Eastern Arc Mountains.
- Make the best use of available time and present expertise.
- Impact on sense of ownership, responsibility and accountability to key stakeholders so as to increase the chances for sustainability of programme activities.

1.5.2 Types of Collaboration

- EAMCEF collaborates with all stakeholders impacting positively/negatively on the Eastern Arc Mountains ecosystem.
- The envisaged collaboration agreements with partners are through the following major arrangements:-
 - Direct funding to some primary beneficiaries.
 - Co-financing/partnering with other operators.
 - Resource leveraging from key partners/beneficiaries.
 - Networking and information sharing with key collaborators.
 - Sharing of equipment and other operating resources with partners working in the Eastern Arc Mountains.
 - Receiving financial, material and technical support from entities interested in the conservation of the Eastern Arc Mountains.

2 OVERALL IMPLEMENTATION STATUS, 2001 – July 2009

Following the official registration in June 2001, EAMCEF became effective in July 2002 when the World Bank (IDA) financed Tanzania Forest Conservation and Management Project (TFCMP) became operational. By December 2002, the EAMCEF had a fully composed and well functioning Board of Trustees and by August 2003 an effective Endowment Fund Secretariat was as well in place. Whereas the initial endowment capital of US\$ 7.0 mil. was secured from GEF and invested in November 2006, the first project grants were issued to beneficiaries for implementation of field activities in August 2006. Between August 2006 and now a total of Tshs. 612,290,900.00 have been committed as grants for 49 projects implemented by various stakeholders in the Eastern Arc Mountains. Other important milestones so far attained include the following:

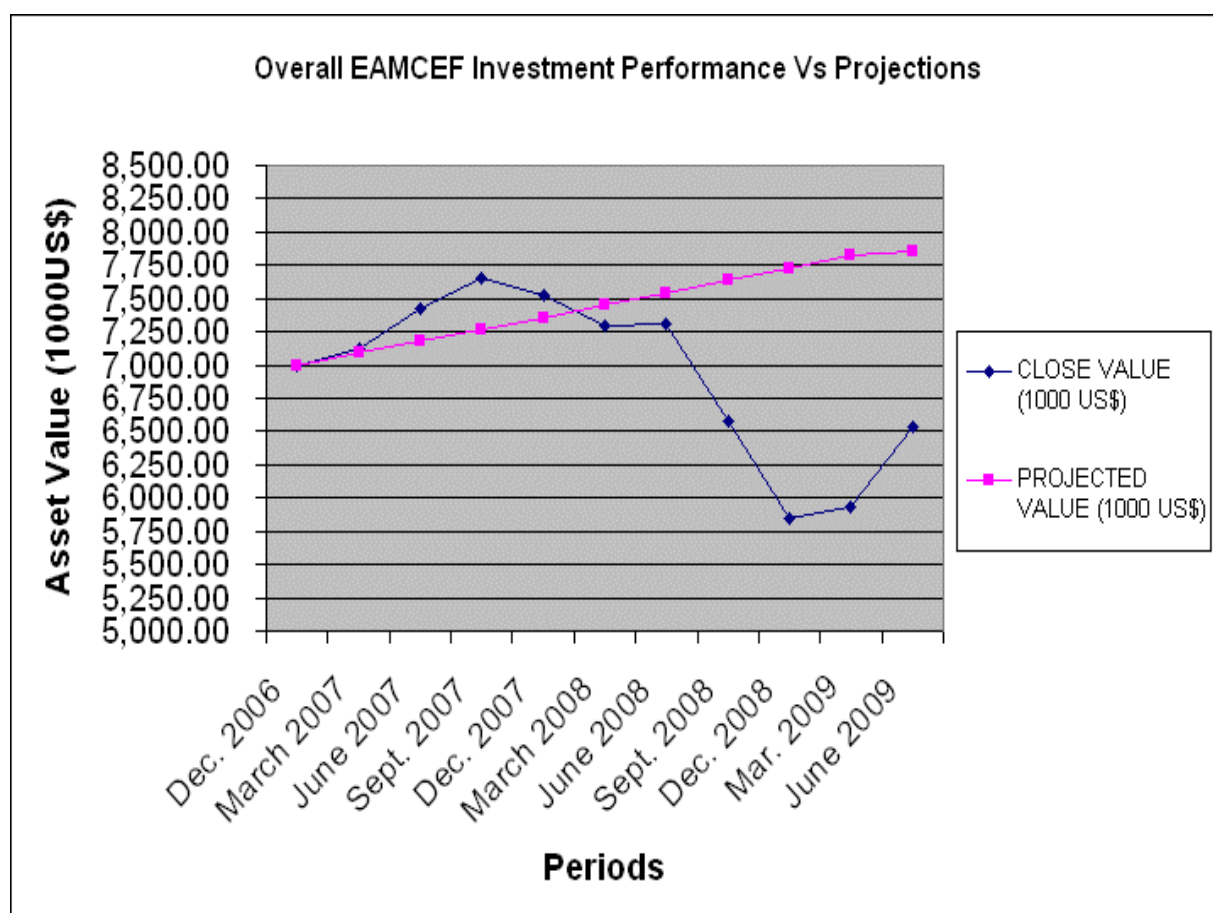
- Formation of the Inaugural Board, formulation of the Trust Deed and the official registration of the EAMCEF were completed by June 2001
- The Financial, Operations and Management Manual was developed and approved in December 2002.
- Currently the Endowment Fund Secretariat (EFS) is comprised of ten staff members as follows: Three professional staff (1 ED, 1PO & 1 FAO), two technical staff (1 FPO-UD & 1 FPO-EU) and five support staff (1 PS, 1 AA, 1 OA & 2 Drivers). The EFS is equipped with sufficient office machines and adequate transport equipment.
- A Situation Analysis that prioritized Udzungwa and East Usambara Mountain blocks as the two start up sites was undertaken and finalized in October, 2004
- Formation of Local Advisory Committees (LACs) had been completed in six priority Districts (Kilolo, Mufindi, Kilombero, Muheza, Mkinga & Korogwe). Strengthening of existing LACs is well underway and the Local Advisory Committees are well represented in the Board of Trustees.
- Funding of projects had been initiated since 2006 whereby 15 out of 49 projects supported by EAMCEF have been completed and closed while the rest (34) are ongoing well with a total grant budget of Tshs 612,290,900.00 (see Annex 1)
- The development, approval and official launching of a Fundraising Framework was finalized in March, 2006.

- Attainment of all the nine benchmarks and indicators necessary for the release of the GEF US\$ 7.00 mil. endowment capital was realized in March, 2006.
- Recruitment of the Investment Asset Manager for the US\$ 7.00 mil. endowment capital was completed with the appointment of the Donnelly-Adams Group at Smith Barney-USA (The Citigroup Inc) in July, 2006 and replaced by the UBS Financial Services Inc. in November 2007.
- Development and approval of an Investment Policy to guide the investment management of the endowment capital was as well finalized in July, 2006.
- Development and approval of the Guidelines for Local Advisory Committees (LACs) was finalized in August 2006.
- The process to obtain a tax exemption status in the USA was completed in November 2006 and henceforth EAMCEF can invest in the USA tax free and EAMCEF can be given donations by US-based organizations without taxation.
- An Information Resource Centre for the Eastern Arc Mountains was established and became operational at the EAMCEF premises in December 2005.
- The EAMCEF Website was established in early 2005 and officially launched at the end of March 2006 (www.easternarc.or.tz).
- Awareness raising activities through stakeholders' meetings, workshops, distribution of extension and publicity materials, e.g. EAMCEF Posters, Stickers, Wheelcovers, Brochures, Calendars, T-shirts, Document Bags and Caps and through newspaper articles, radio news bulletins and TV programmes were initiated in November 2003 and still going on well.
- In September 2005 the EFS moved from TAFORI to its permanent offices secured at the Government former Regional Natural Resources buildings in Morogoro.
- Two field offices each manned by a Field Project Officer have been established at Muheza and Kilolo District Councils for East Usambara and Udzungwa Mountain blocks respectively.
- A Subsidiary Grant Agreement between the Government of Tanzania and EAMCEF was signed on 18th May, 2005.
- A Strategic Plan was developed and finalized in March, 2006 so as to guide the long term development process of EAMCEF.
- EAMCEF was officially launched on 31st March, 2006 through a colourful public ceremony held at its main offices in Morogoro.
- In order to accommodate the requirements for capital investment and other developments, a process to revise and amend the Trust Deed was initiated, undertaken and finalized in March 2007.
- Training programmes were initiated in 2004 and are ongoing well for both Trustees and Secretariat Staff in form of short courses, seminars, workshops, in-house training and organized study tours for capacity building and institutional strengthening
- Production and distribution of 1000 copies of the Guidelines for Preparation of Project Proposals and Procedures for Making Grants have been successfully undertaken.
- Production of 1000 copies of a report on Forest Reserves, Amphibians and Birds of the Eastern Arc Mountains had been undertaken and the distribution is ongoing well.
- Regular and extra-ordinary meetings of the Board of Trustees have been conducted on time and as scheduled for the last 7 years.
- The process to transfer the US\$ 7.00 mil. GEF endowment capital to the Asset Managers for investment was finalized in November 2006 whereby the invested capital started to earn income
- Between December 2006 and September 2007 the invested capital increased from US\$ 7.00 mil. to US\$ 7,657,000 or to a net income of US\$ 657,000.00 in a span of ten months. Due to persistent volatility in the world economy and the international financial markets, the EAMCEF investment experienced a decline in value to USD 5,849,400.00 by the end of December, 2008. However, a recovery has started and is ongoing well with a total asset value at US\$ 6,540,250.00 by the end of June 2009 as depicted below.

Table 1. OVERALL EAMCEF INVESTMENT PERFORMANCE

PERIOD	CLOSE VALUE (1000 US\$)	GAIN/LOSS		PROJECTED VALUE (1000 US\$)	DIFFERENCE
		1000 US\$	%		
Dec. 2006	7,000.00	-	-	7,000.00	-
March 2007	7,118.00	118.00	1.69	7,087.50	30.50
June 2007	7,426.00	308.00	4.32	7,176.09	249.91
Sept. 2007	7,657.00	231.00	3.11	7,265.79	391.21
Dec. 2007	7,519.00	(138.00)	(1.80)	7,356.61	162.39
March 2008	7,291.18	(227.82)	(3.03)	7,448.57	(157.39)
June 2008	7,303.02	11.84	0.16	7,541.68	(238.66)
Sept. 2008	6,581.88	(721.14)	(9.87)	7,635.95	(1,054.07)
Dec. 2008	5,849.40	(732.48)	(11.13)	7,731.40	(1,882.00)
Mar. 2009	5,931.14	81.74	1.40	7,828.04	(1,896.90)
June 2009	6,540.25	609.11	10.27	7,860.66	(1,320.41)

Figure 5. OVERALL EAMCEF INVESTMENT PERFORMANCE Vs PROJECTIONS



3. CO-FINANCING, RESOURCE LEVERAGING AND PARTNERSHIPS

Activity/Process	Amount(US\$)
3.1 Co-Financing and Resource Leveraging	
• Joint funding, development, updating, operation and use of the EAMCEF Website with the UNDP/GOT CMEAMF Project and TFCG	15,000.00
• Joint installation, operation and use of a Vsat Satellite Dish facility for internet connections with the UNDP/GOT CMEAMF Project	27,000.00
• Joint funding and development of an Eastern Arc Mountains Species and Sites Database between EAMCEF and CMEAMF Project with technical support from the University of Dar-es-Salaam	11,000.00
• Provision of Office space by GOT in DSM and Morogoro, and by TAFORI in Morogoro	13,000.00
• Provision of Office space by District Councils for two Field Project Officers	1,800.00
• Funding renovation by GOT and UNDP of Offices for EAMCEF.	40,000.00
• GOT funding for improvement work on the road going to the new offices for EAMCEF.	10,000.00
• GOT counterpart funding in all major procurements,	29,000.00
• GOT contribution in IDA resources for EAMCEF start-up.	2,000,000.00
• Tax Relief on major procurements	28,000.00
• Partners staff time and professional expertise to EAMCEF activities provided and ongoing;	7,000.00
• Donations by Trustees	1,000.00
3.2 Partnerships	
• Project Steering Committee Membership in the Coordination Unit for CEPF interventions in the Eastern Arc Mountains and Coastal Forests of Tanzania and Kenya since 2004	
• Project Steering Committee Membership in the CEPF funded “Sustainable Biodiversity Monitoring Project” implemented by BirdLife International since 2006	
• Project Steering Committee Membership in the CMEAMF Project since 2004	
• Associate Membership in RedLAC – Network for Environmental Funds in Latin America and the Carribeans since 2006	
• Sharing of office premises with conservation partners based in Morogoro including the Morogoro District Natural Resources Department, CMEAMF-UNDP/GOT Project, WAMI-MBIKI Society, CARE – UNDP/UMEMC Project since 2005	
• Joint establishment and stocking of an Eastern Arc Mountains Information Resource Centre (IRC) with the CMEAMF Project.	
• Sharing of information and equipment with Eastern Arc partners started and ongoing.	
• More being put in following start up of implementation of field projects	

4.0 OPERATIONALIZING THE FUNDRAISING STRATEGY

4.1 BACKGROUND

The Eastern Arc Mountain Conservation Endowment Fund (EAMCEF) is a permanent and long term funding mechanism that was created so that it can provide sufficient and reliable funding for effective conservation of the Eastern Arc Mountains in Tanzania. Effective from year 2006 EAMCEF provides the conservation finance to priority sites through project grants to feasible projects that are implemented by conservation partners. Issuing of project grants on a continuing basis requires a stable and reliable flow of sufficient funds to EAMCEF. In its efforts to secure the necessary funds EAMCEF undertakes various fundraising and resource mobilization strategies at various levels.

4.2 FUNDRAISING AND RESOURCE MOBILIZATION

Principal fundraising and resource mobilization strategies that EAMCEF have embarked on include the following;

4.2.1 Capital Investment

- (a) Early investment of the initial capital with a reputable Asset Manager – US\$ 7.0 mil invested in December 2006, one year before the timeframe agreed earlier.
 - (b) Re-investment of all the returns on the invested capital – done immediately following actual investment and will continue so all the time the necessary funds for operations and project activities would be secured from other sources.
 - (c) Extension of the re-investment period for the earnings to allow for more capital accumulation – initial re-investment period was December 2006 to December 2007 and later extended to December 2009 following the extension of the closing date of TFCMP.
- Whereas the investment reached a total asset value of US\$ 7,657,000.00 in September 2007, the trend changed dramatically in the period that followed.
 - Following a persistent volatility in the world economy and international financial markets, the EAMCEF investment had been adversely affected during the past period, dropping to a total asset value of US\$ 5,849,400.00 by the end of December 2008. However, the investment had recently started to recover and increased to ca. US\$ 6,540,250.00 by the end of June 2009.

4.2.2 Wise Use of Available Resources

Out of the US\$ 2.0 mil in IDA resources initially allocated to EAMCEF under TFCMP, EAMCEF had only used about half the amount by the time the Project was only one year towards the original closing date. The re-structuring/extension of TFCMP also carried a re-allocation of resources to some project components whereby EAMCEF got a new budget allocation of US\$ 2,224,890 for the period July 2007 – December 2009.

4.2.3 Other Strategies for Raising Funds

(i) Leveraging Investments

(a) *Contributing into the endowment capital*

Contributing into the endowment capital is one of the avenues open to donors with interest to enhance the capital base of EAMCEF.

- ❖ Earlier attempts with the Conservation International/Global Conservation Fund (CI/GCF) did not yield positive results in 2005 and 2006.
- ❖ Efforts to seek support through the Norwegian Government sponsored MNRT/Natural Resources Management Programme in 2007 did not as well go through.
- ❖ A project proposal to seek a German support under its climate change initiative was last year submitted through UNDP comprising two components;
 - support to the Endowment Fund, and
 - support to the Nature Reserves Programme under the FBD

Unfortunately the support to the Endowment Fund component was not approved.

- ❖ New attempts have been initiated and are ongoing well to establish partnership arrangements for fundraising and capital investment with the Conservation International/Critical Ecosystem Partnership Fund (CI/CEPF) and Unilever plc.

(b) *Funding of Operations and Programme Activities*

- Donors not interested in putting their monies in the endowment can support EAMCEF through direct funding of its operations and/or programme activities.
- This is one of the options normally presented during discussions with potential donors and colleagues.
 - ✓ Getting direct support for operations and field projects would reduce the need and amount for EAMCEF withdrawals from its investment thereby increase its rate of re-investment of the earned income as well as enhance its capital base.
- Discussion to get financial support from the Royal Government of Norway under its climate change mechanism (REDD) in Tanzania had been initiated and is going on well.
- A formal request has been presented to the Permanent Secretary-Ministry of Natural Resources and Tourism seeking into the possibility of the Government of Tanzania extending its financial support to EAMCEF for another four years.

(c) *Co-financing and Resource Leveraging*

- The existing policy framework allows EAMCEF to partner with other donors in joint project funding, providing operational costs for field projects funded by others or receiving operational budgets from interested donors for some agreed projects that EAMCEF funds in the field.
- Examples of the partnership arrangements so far secured include the Government support in IDA resources for the start up funds (more than US\$ 3.20 mil), provision of office accommodation for EAMCEF by the Government and District Councils, joint establishment, maintenance and operation of the Website and the Internet Facility with the UNDP/GEF – CMEAMF Project, etc.

(ii) *Other Enabling Arrangements*

(a) *Tax-Exemption Status*

- EAMCEF is registered as a charitable organization both in Tanzania and in the United States of America.
- It therefore enjoys non payment of VAT in all major procurements in Tanzania.
- Current EAMCEF investments in the USA are tax free and EAMCEF can receive donations from US-based organizations without taxation.
- The tax-exemption status makes EAMCEF more attractive for donations from US-based Foundations.

(b) *Partnerships and Networking*

- EAMCEF has managed to establish contacts and networking arrangements with various partners nationally and internationally.
- The partnership arrangements are very important for information dissemination, sharing of experience, knowledge and increasing the level and extent of outreach.
- National partners here include the FBD/MNRT, TAFORI, SUA, UDSM, MU, WWF-TPO, WCST, TFCG, CARE International, UNDP, target Regional Secretariats, priority District Councils and other beneficiaries of EAMCEF grants.
- International contacts include CI/CEPF, CGF, WB, WWF-EARPO, ICRAF, ICIPE, Birdlife International, RedLAC (Network of Environmental Funds in Latin America and the Carribeans), Katoomba Group (Network of Champions of Payment for Environmental Services), among others.
- Regional partners include the Bwindi Conservation Trust in Uganda, Mulanje Mountain Conservation Trust in Malawi and the Table Mountain Trust in South Africa.

(c) **Publicity and Outreach Activities**

- EAMCEF continues to market and publicize itself through various means and fora in order to communicate its impressive standing and the rationale that would help to attract more support from various sources.
- The publicity and outreach programme is undertaken through participation into local and international meetings, the local media (Newspapers, Radio, Television), study tours and the EAMCEF Website.

4.2.4 ONGOING FUNDRAISING AND RESOURCE MOBILIZATION STRATEGIES

To continue its efforts to raise more resources EAMCEF is currently pursuing six major strategies namely;

- Investment of the endowment capital.
- Operationalizing a Joint Fundraising Strategy with CEPF;
- Attracting a capital investment by Unilever plc.
- Attracting financial support from the Royal Government of Norway.
- Asking for an extension of the Government support.
- Recruitment of long-term fundraisers.

5. KEY PERFORMANCE INDICATORS

<u>Indicator</u>	<u>Actual Status</u>
• EAMCEF is established and is fully functional by June 2005	100% (October 2004)
• All nine benchmarks and indicators for the GEF capital endowment attained by December 2007	100% (March 2006)
• At least 20 field projects funded by December 2009	49 Projects (March 2009)
• Endowment capital increased to at least US\$ 8.1 mil. by December 2009	US\$ 6.0 mil. (April 2009) due to economic recession.

6. IMPACTS AND OUTCOMES FROM FUNDED PROJECTS

- Enabling central government departments (FBD/MNRT) and local authorities (DEDs) to work together as a team in the implementation of all forest protection projects.
- Capacity improvement and increased sense of responsibility, accountability, transparency and local ownership through management of project funds and implementation of project activities by recipient/implementer organizations (grant beneficiaries).
- Project linkages to district planning makes EAMCEF funded projects a direct contribution to the development plans of the target districts.
- The formation and use of Local Advisory Committees (LACs) in each of the target districts ensures adequate local participation in the project planning, implementation, monitoring and evaluation leading to improved coordination and mainstreaming with district priorities.
- Job creation and provision of employment opportunities through casual labour engagement in forest boundary cleaning, maintenance and marking (boarder tree planting)
- Wealth creation through income generating activities, e.g. mushroom farming, rearing of small animals, beekeeping, fish farming and production of tree seedlings for sale.
- Improvement of local economy through overall project funding in target districts and implementation of income generating activities.

- Institutional strengthening and capacity enhancement through project funding for community development/livelihood improvement, biodiversity research and forest conservation activities
- Capacity improvement of partner institutions through the provision of technical advice and management support.
- Technology transfer through training and dissemination of appropriate technologies, eg. modern beekeeping, fuelwood conserving stoves, agro-forestry, fish farming, soil and water conservation techniques, use of plant residues stoves, brick burning efficient methods, etc.
- Improved availability of protein sources through mushroom farming, rearing of small animals, fish farming, beekeeping, etc.
- Reduced forest encroachment through boundary resurvey, cleaning and maintenance.
- Reduced biodiversity loss through alternative resource use and use of efficient resource use technologies e.g. on farm tree planting, animal husbandry and energy efficient technologies.
- Increased conservation awareness amongst local communities and other stakeholders as a result of publicity and extension services provided.
- Increased awareness and appreciation of the Eastern Arc Mountains conservation values as a result of research and information dissemination efforts undertaken.
- Enhanced understanding on the linkages between social-economic development and biodiversity conservation through binding implementation arrangements amongst project beneficiaries.
- Increased local participation in forest protection activities as a result of increased conservation value awareness.

7. CHALLENGES AND RECOMMENDATIONS

7.1 MAIN CHALLENGES OVER THE PAST PERIOD

(i) No additional funds secured through fundraising activities due to:-

- Lack of necessary skills, knowledge and expertise in fundraising and resource mobilization
- Uncertainty on the would be ready and willing supporters (gambling business)
- Uncertainty on the right contacts/entry points
- Limited time (due to limited staff)

(ii) Volatility in World Economy/International Markets

- The US\$ 7.00 mil. endowment capital invested with the Asset Managers was adversely affected by the economic recession experienced over the past financial year. It decreased from US\$ 7,303,020.82 at the end of June 2008 to US\$ 5,849,398.29 by the end of December, 2008. However, the investment had started to recover and increased to US\$ 6,540,250.00 at the end of June 2009.

(iii) Low absorption rate of project funds by some grant recipients due to:

- Slow and bureaucratic procedures for release of funds.
- Weak capacity in project implementation and financial management.
- Project Coordinators also responsible for their routine duties and other projects.

7.2 STRATEGIES FOR THE WAY FORWARD

(i) Capacity Building and Institutional Strengthening

- Increase management efforts to recruit and retain qualified staff through rigorous recruitment process and enhanced moral/psychological motivation
- Strategic staff training in areas needing special training and capacity enhancement
- Outsourcing activities/assignments requiring specialized expertise
- Establishment and maintenance of strategic partnerships with local and global expert institutions
- Recruitment and use of professional volunteers

- Recruitment and use of students on field attachments/practicals

(ii) Fundraising and Resource Mobilization

- Initiate and continue efforts to solicit new funds for investment, project grants and operations from various sources and emerging initiatives
- Mobilize and acquire fundraising knowledge, skills and expertise through networks with partners, outsourcing and training whenever possible
- Initiate, secure and maintain co-financing and resource leveraging arrangements with various partners and donors for joint project funding, operational, management and in-kind support.
- Continue and intensify efforts on publicity, marketing and outreach activities for EAMCEF and its programme endeavours.
- Continue the efforts to attract the contribution of €250,000.00 from Unilever plc into the EAMCEF investment capital
- Continue the efforts already initiated to solicit funding support from the Royal Government of Norway.
- Continue the efforts already initiated to solicit funding support from the Government of Tanzania

(iii) Management of the Invested Capital (Initial capital was US\$ 7.00 Mil. in November 2006)

PRINCIPAL OBJECTIVE: Ensure and Maintain Prudent Management of the Capital Investment so as to;

- ❖ Protect the invested capital from successive reductions
- ❖ Maintain and enhance the income generation potential of the invested capital
- ❖ Earn sufficient income to enhance the capital base and increase resources for future withdrawals

Measures and Steps Undertaken/Underway

- ❖ Investment diversified with 10 different Investment Styles/Asset Managers so as to spread risk and maximize returns
- ❖ Close and rigorous performance review of the asset allocation categories and the individual Asset Managers vis-à-vis world economy and international markets
- ❖ Replacement of poor performing Asset Managers with better performing ones
- ❖ Timely adjustment of asset allocation to more protective categories (less in stocks to more in bonds) and vice versa as depicted below.

Table 2. ASSET ALLOCATION

Asset Category	Percentage Allocation							Percentage Change (%)
	Nov - Dec-07	Jan - Mar-08	Apr - Jun-08	Jul - Sep-08	Oct - Dec-08	Jan - Mar-09	Apr - 2009	
Cash and Cash Alternatives	8.04	11.8	13.38	26.98	17.51	11.28	9.94	23.63
Equity	58.69	35.86	40.49	41.44	32.48	42.54	43.22	(26.36)
Fixed Income	33.14	52.26	46.05	31.48	49.92	46.08	46.75	41.07
Other	-	-	-	-	0.03	-	-	-
Broad Commodities	0.13	0.08	0.08	0.1	0.06	0.1	0.09	(30.77)
TOTAL	100	100	100	100	100	100	100	

(iv) Project Follow Up and Management Back-Up Support

- ❖ Institute close follow up and rigorous project monitoring by EAMCEF Secretariat Staff.
- ❖ Provision of technical advice and project management support to implementers.
- ❖ Frequent meetings and urgent discussions with the responsible authorities.
- ❖ Training on planning and preparation of implementation reports.
- ❖ Use of Local Advisory Committees formed in each target district.

7.3 RECOMMENDATIONS

(a) Additional Financial Support

- ❖ In order for EAMCEF to be able to provide sufficient funding for management of the whole Eastern Arc Mountains area it needs a capital investment of at least four times the US\$7.00 mil. made available from GEF that will generate the US\$ 1,500,000.00 required every year.
- ❖ Due to resource constraints EAMCEF has been forced to prioritize only four forest reserves out of the more than 150 forest sites in the Eastern Arc Mountains in dire need of management resources.
- ❖ This applies to the current phase under IDA financing as well as to the second phase that will be financed out of the proceeds from the GEF invested capital.
- ❖ This is the greatest challenge EAMCEF is facing, it is a challenge to all conservationists and indeed, it is a challenge to the whole mankind.
- ❖ We therefore request for more financial assistance from the Government of Tanzania, multilateral and bilateral donors and other stakeholders for enhancement of the endowment capital as well as for direct funding of EAMCEF operations and programme activities.

(b) Support Options

There are two options consistent with EAMCEF policies that donors can choose from in extending their support to the Eastern Arc Mountains through EAMCEF.

(i). Funding EAMCEF Operations and Programme Activities

Getting direct funding from donors for operations and field projects would enable EAMCEF to meet its financial needs without making unnecessary withdrawals from its investment thereby re-investing all the proceeds and thus increasing its capital base.

(ii). Increasing the Endowment Capital

Partners and donors can extend their financial support to EAMCEF and its activities in the Eastern Arc Mountains through putting their monies into its endowment for long term investment and generation of sustainable incomes.

8. ANNEXES

PROJECT GRANTS DISBURSEMENT REPORT - AUGUST 2006 TO JUNE 2009

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed Todate (Tshs '000)	Remarks
I	PROTECTED AREA PROJECTS						
IA	East Usambara Mountains Block						
1	03/2005	Protection of the Core Area of the Biodiversity of East Usambara Mountains - Amani Nature Reserve(ANR)	Amani Nature Reserve (FBD)	Amani Nature Reserve	15,400.00	15,400.00	Completed
2	05/2005	Boundary Maintenance for 50 Km strip of the Nilo Forest Project - Korogwe District	RCFM Tanga (FBD)	Nilo Nature Reserve	6,875.00	6,875.00	Completed
3	06/2005	Boundary Maintenance for 25 Km strip of the Nilo Forest Project - Muheza District	RCFM Tanga (FBD)	Nilo Nature Reserve	3,437.50	3,437.50	Completed
4	85A/2006/PA/EU	Management and Implementation of the routine activities in the Nilo Forest Reserve - Korogwe District	RCFM Tanga (FBD)	Nilo Nature Reserve	11,000.00	11,000.00	Completed
5	85B/2006/PA/EU	Management and Implementation of the routine activities in the Nilo Forest Reserve - Muheza District	RCFM Tanga (FBD)	Nilo Nature Reserve	6,500.00	6,500.00	Completed
6	99/2006/PA/EU	Consolidating Biodiversity Conservation of the Core Area - Amani Nature Reserve(ANR)	Amani Nature Reserve (FBD)	Amani Nature Reserve	7,000.00	7,000.00	Completed
7	39/2007/PA/EU	Reinforcement Conservation of Genetic Resource of Amani Nature Reserve	Amani Nature Reserve (FBD)	Amani Nature Reserve	30,000.00	12,000.00	Ongoing
8.	10/2007/PA/EU	General Management and Implementation of Routine Activities in Nilo Nature Reserve.	Nilo Nature Reserve (FBD)	Amani Nature Reserve	35,000.00	24,000.00	Ongoing
Sub Total East Usambara Mountains Block					115,212.50	86,212.50	

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed To date (Tshs '000)	Remarks
IB	Udzungwa Mountains Block						
9	02/2005	Conservation and Management of Uzungwa Scarp and Iyondo Forest Reserves - Kilombero District	RCFM Morogoro (FBD)	Uzungwa Scarp Forest Reserve	8,916.00	8,916.00	Completed
10	04/2005	Boundary Maintenance of Uzungwa Scarp Forest Reserve - Kilolo District	RCFM Iringa (FBD)	Uzungwa Scarp Forest Reserve	12,224.50	12,224.50	Completed
11	18/2006/PA/UD	Management of Uzungwa Scarp Forest Reserve for Sustainable improvement of livelihood of forest adjacent communities - Kilombero District	RCFM Morogoro (FBD)	Uzungwa Scarp Forest Reserve	12,048.20	12,048.20	Completed
12	19/2006/PA/UD	Management of Iyondo Forest Reserve for Sustainable improvement of livelihood of forest adjacent communities - Kilombero District	RCFM Morogoro (FBD)	Kilombero Nature Reserve	13,999.60	13,999.60	Completed
13	73/2006/PA/UD	Boundary consolidation and mapping of Uzungwa Scarp Forest Reserve for sustainable management and improvement of community livelihood - Kilolo District	RCFM Iringa (FBD)	Uzungwa Scarp Forest Reserve	14,607.00	14,607.00	Completed
14	01/2008/PA/UD	The meeting for the Development of Management Plan for Kilombero Nature Reserve	Kilombero Nature Reserve (FBD)	Kilombero Nature Reserve	2,465.00	2,465.00	Completed
15	23/2007/PA/UD	Forest Boundary Maintenance of Iyondo FR and Improvement of Livelihoods of Forest Adjacent Communities-Kilombero District	Kilombero Nature Reserve (FBD)	Kilombero Nature Reserve	17,175.00	6,870.00	Ongoing
16	24/2007/PA/UD	Forest Boundary Maintenance of Uzungwa Scarp FR and Improvement of Livelihoods of Forest Adjacent Communities-Kilombero District	RCFM Morogoro (FBD)	Uzungwa Scarp Forest Reserve	10,266.00	4,106.40	Ongoing

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed Todate (Tshs '000)	Remarks
17	30/2007/PA/UD	Forest Boundary Clearing and Tree Planting for Uzungwa Scarp FR for Sustainable Management and Improvement of Community livelihoods- Mufindi District	RCFM Iringa (FBD)	Uzungwa Scarp Forest Reserve	16,000.00	6,400.00	Ongoing
18	56/2007/PA/UD	Protection of Uzungwa Scarp Forest Reserve for Sustainable Management and Improvement of Community Livelihoods-Kilolo District	RCFM Iringa (FBD)	Uzungwa Scarp Forest Reserve	18,000.00	7,200.00	Ongoing
Sub-Total Udzungwa Mountains Block					125,701.30	88,836.70	
SUB-TOTAL PROTECTED AREA PROJECTS (IA+IB)					240,913.80	175,049.20	
II	COMMUNITY DEVELOPMENT PROJECTS						
IIA	East Usambara Mountains Block						
19	12/2006/CD/EU	Forest Conservation and Awareness to Local Communities	Kwagunda Artist Group	Amani Nature Reserve	2,500.00	2,500.00	Completed
20	31/2006/CD/EU	Forest Conservation and livelihood improvement for Sustainable Management	Korogwe District Council	Amani Nature Reserve	13,317.00	13,317.00	Completed
21	56/2006/CD/EU	Establishment of Tree Nursery for sustainable income generation of the School and Conservation Education	Amani Primary School	Amani Nature Reserve	791.00	791.00	Completed
22	100/2006/CD/EU	Empowering the Amani Nature Reserve Tour Guides for birding and Research Assistantship	Wildlife Conservation Society of Tanzania (WCST)	Amani Nature Reserve	2,500.00	2,500.00	Completed
23	103/2006/CD/EU	Community Based Conservation and Social Economic Development around Nilo Forest Reserve	Muheza District Council	Nilo Nature Reserve	10,112.40	10,112.40	Completed
24	09/2007/CD/EU	Community Based Conservation and Social Economic Development around Nilo Forest Reserve	Muheza District Council	Nilo Nature Reserve	8,994.40	3,597.76	Ongoing

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed To date (Tshs '000)	Remarks
Sub-Total East Usambara Mountains Block					38,214.80	32,818.16	
IIB	Udzungwa Mountains Block						
25	41/2006/CD/UD	Facilitating Community Conservation activities around Iyondo Forest Reserve	World Wide Fund for Nature - Tanzania Programme Office (WWF T.P.O)	Kilombero Nature Reserve	30,311.00	30,311.00	Completed
26	49/2006/CD/UD	Beekeeping Development Project	Mufindi District Council	Uzungwa Scarp Forest Reserve	5,950.00	5,950.00	Completed
27	51/2006/CD/UD	Community Tree Planting Project	Mufindi District Council	Uzungwa Scarp Forest Reserve	11,000.00	11,000.00	Completed
28	80/2006/CD/UD	Beekeeping Development for Sustainable Development and Conservation	Kilolo District Council	Uzungwa Scarp Forest Reserve	10,719.00	10,719.00	Completed
29	81/2006/CD/UD	Tree Planting for Conservation and Rural Poverty Reduction	Kilolo District Council	Uzungwa Scarp Forest Reserve	18,242.30	18,242.30	Completed
30	88/2006/CD/UD	Enhancement and Improvement of the Standard of Living of the Rural Communities Through Sustainable use of the Natural Resources	INCOMET (2001) LTD	Uzungwa Scarp Forest Reserve	11,500.00	11,500.00	Completed
31	112/2006/CD/UD	Improvement of Indigenous Stocks of Rabbits	Kilolo District Council	Uzungwa Scarp Forest Reserve	2,500.00	2,500.00	Ongoing
32	01/2007/CD/UD	Capacity Building for Participatory Conservation of Iyondo Forest Reserve	Morogoro Environmental Conservation Action (MECA)-Group	Kilombero Nature Reserve	11,079.50	11,079.50	Ongoing
33	28/2007/CD/UD	Enhancement and Improvement of the Standard of Living of the Rural Communities of Udzungwa Mountains Block in Mufindi District by Sustainable use of Natural Resources.	INCOMET (2001) LTD	Uzungwa Scarp Forest Reserve	15,200.00	10,640.00	Ongoing

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed Todate (Tshs '000)	Remarks
34	32/2007/CD/UD	Improvement of Quality of Life and Social Wellbeing of Rural Communities of Udzungwa Mountains Block in Kilolo District by Sustainable Use of Natural Resources.	Community Consulting and Training Organisation (COCOTO)	Uzungwa Scarp Forest Reserve	17,886.00	12,520.20	Ongoing
35	34/2007/CD/UD	Appropriate Technology for Domestic Energy	Kilolo District Council	Uzungwa Scarp Forest Reserve	12,500.00	8,750.00	Ongoing
36	35/2007/CD/UD	Beekeeping Development Project in Udzungwa Mountains Block, Mufindi District	Mufindi District Council	Uzungwa Scarp Forest Reserve	10,811.00	4,324.40	Ongoing
37	38/2007/CD/UD	Community Tree Planting Project in Udzungwa Mountains Block, Mufindi District.	Mufindi District Council	Uzungwa Scarp Forest Reserve	13,936.50	5,574.60	Ongoing
38	43/2007/CD/UD	Fish Farming	Kilolo District Council	Uzungwa Scarp Forest Reserve	12,039.00	4,815.60	Ongoing
39	45/2007/CD/UD	Tree Planting and Beekeeping Management	Kilolo District Council	Uzungwa Scarp Forest Reserve	24,550.00	9,820.00	Ongoing
40	46/2007/CD/UD	Improving Livelihoods of Uzungwa Scarp FR Adjacent Communities through Tree Planting, Apiculture and Aquaculture Practices.	Kilombero District Council	Uzungwa Scarp Forest Reserve	16,071.00	6,428.40	Ongoing
41	49/2007/CD/UD	Improving Livelihoods of Iyondo FR Adjacent Communities through Tree Planting, Apiculture and Acquaculture Practices	Kilombero District Council	Kilombero Nature Reserve	18,162.00	7,264.80	Ongoing
42	55/2007/CD/UD	Improvement of Livelihoods of Local Communities living in Villages djacent to Uzungwa Scarp FR through keeping of improved Goats	Kilolo District Council	Uzungwa Scarp Forest Reserve	13,495.00	9,446.50	Ongoing
Sub-Total Udzungwa Mountains Block					255,952.30	180,886.30	
SUB-TOTAL COMMUNITY DEVELOPMENT PROJECTS (IIA+IIB)					294,167.10	213,704.46	

S/No.	Project No.	Project Name	Implementer	Target Forest Site	Total Budget Tshs. ('000)	Amount Disbursed Todate (Tshs '000)	Remarks
III	RESEARCH PROJECTS						
IIIA	East Usambara Mountains Block						
43	59/2006/RS/EU	Managing the Eastern Arc Mountains for Carbon Credit and Emission Trading	Sokoine University of Agriculture (SUA)	Kilombero Nature Reserve, Amani Nature Reserve & Nilo Nature Reserve	15,000.00	10,500.00	Ongoing
44	64/2007/RS/EU	Levels of Pesticides in the Eastern Arc Mountains of Tanzania: Threatening Biodiversity?	University of Dar-Es-Salaam	Kilombero Nature Reserve, Amani Nature Reserve, Nilo Nature Reserve & Uzungwa Scarp Forest Reserve	14,544.00	5,817.60	Ongoing
	Sub-Total East Usambara Mountains Block				29,544.00	16,317.60	
IIIB	Udzungwa Mountains Block						
45	62/2006/RS/UD	The current status of Bamboo invasive species in Uzungwa Scarp Forest Reserve	Tanzania Forestry Research Institute (TAFORI)	Uzungwa Scarp Forest Reserve	10,000.00	10,000.00	Completed
46	115/2006/RS/UD	Hidden value of oyster mushroom to biodiversity and poverty alleviation. What can we learn from Iyondo Forest Reserve.	Sokoine University of Agriculture (SUA)	Kilombero Nature Reserve	2,500.00	2,500.00	Completed
47	117/2006/RS/UD	Is modern Beekeeping a Mitigating Solution to Biodiversity loss and Poverty Alleviation? An Experience in Iyondo Forest Reserve	Sokoine University of Agriculture (SUA)	Kilombero Nature Reserve	2,500.00	2,500.00	Completed
48	12/2007/RS/UD	Indigenous Epistemology and Biodiversity Conservation in Uzungwa Scarp Forest Reserve	Mzumbe University	Uzungwa Scarp Forest Reserve	13,166.00	5,266.40	Ongoing
49	17/2007/RS/UD	Forest Resource Management of Iyondo FR	Sokoine University of Agriculture (SUA)	Kilombero Nature Reserve	19,500.00	7,800.00	
	Sub-Total Udzungwa Mountains Block				47,666.00	28,066.40	
	SUB-TOTAL RESEARCH PROJECTS (IIIA+IIIB)				77,210.00	44,384.00	
	GRAND TOTAL (I+II+III)				612,290.90	433,137.66	

STATUS SUMMARY ON THE BENCHMARKS FOR THE GEF ENDOWMENT CAPITAL (US\$ 7.0 Million)

S/No.	BENCHMARK/ ACTIVITY	ACTUAL STATUS (December 2006)	REMARKS
1.	Successful establishment and effective functioning of the Endowment Fund Secretariat (EFS).	Sufficiently in place and effectively functioning.	<ul style="list-style-type: none"> • Head office fully operational and effective since July 2004. • Field Offices started and fully effective in Kilolo and Muheza Districts since February, 2006
2.	Endowment Fund Financial, Operations and Management Manual finalized, adopted and in use.	In place, adopted and in use.	<ul style="list-style-type: none"> • Finalized and effective since December 2002
3.	Successful Establishment and effective Functioning of the Endowment Fund Board of Trustees (BOT).	Completed, in place and effectively functioning.	<ul style="list-style-type: none"> • A full Board with all nine Trustees effective since July 2002. • BOT meets regularly and makes all major decisions and provides policy guidance.
4.	Development and Launch of the Fund Raising Strategy undertaken.	A Fundraising Strategy Framework developed and officially launched.	<ul style="list-style-type: none"> • Development completed in June 2005 and official launching undertaken in March 2006.
5.	Grant-Making Activities have begun.	<ul style="list-style-type: none"> • Guidelines and Procedures for Grants- Making developed and in place. • First round of grants already effected. 	<ul style="list-style-type: none"> • Grants-making Guidelines and Procedures developed and approved in November 2005. • Issuance of first grants undertaken in March 2006.
6.	At least one Local Advisory Committee (LAC) established, in place and effectively functioning.	Completed, in place and effectively functioning.	<ul style="list-style-type: none"> • Process to establish LACs for all the 5 target districts completed and strengthening going on well. • Two (2) LACs (for Uluguru & Usambara Local Communities) represented in the Board of Trustees.

S/No.	BENCHMARK/ACTIVITY	ACTUAL STATUS (December 2006)	REMARKS
7.	Adherence to the Principles of the Trust Deed.	Undertaken and ongoing.	<ul style="list-style-type: none"> • EAMCEF is fully run and managed according to the principles of the Trust Deed.
8.	Co-financing of the EAMCEF supported activities have begun.	In place and ongoing.	<ul style="list-style-type: none"> • Sharing of information and equipment with partners started and ongoing. • Provision of Office space by GOT in DSM and Morogoro, and by TAFORI in Morogoro (3,000\$). • Provision of Office space by District Councils for two Field Project Officers - \$800 • Funding renovation by GOT (Tshs. 28 Millions) and UNDP (Tshs. 12 Million) of Offices for EAMCEF. • 10,000 US\$ GOT funding for improvement work on the road going to the new offices for EAMCEF. • GOT counterpart funding in all major procurements, US\$ 9,000. • GOT contribution of US\$ 2.00 Million in IDA resources for EAMCEF start-up. • 18,000.00 US\$ Tax Relief on major procurements • Partners staff time and professional expertise of 2000\$ to EAMCEF activities provided and ongoing; • Donations by Trustees 1,000\$ • More being put in following start up of implementation of field projects
9.	Identification and selection of the Asset Manager for the GEF Endowment Capital undertaken.	<ul style="list-style-type: none"> • Recruitment process for the Asset Manager completed and appointment done. • Approved Investment Policy in place and functional • GEF endowment capital investment with the Asset Manager done and earning of income going on well 	<ul style="list-style-type: none"> • Proposal evaluation and selection of the successful bidder completed in July 2006. • Transfer of endowment capital to the Asset Manager completed at the end of November, 2006.

SELECTION CRITERIA FOR PROJECT FUNDING

Target Sites

EAMCEF funding started in 2006/2007 financial year and is still ongoing for eligible projects targeting only four forest sites namely;

- Amani Nature Reserve (East Usambara Mountain Block) in Korogwe and Muheza Districts.
- Nilo Nature Reserve (East Usambara Mountain Block) in Korogwe, Muheza and Mkinga Districts.
- Kilombero Nature Reserve (Udzungwa Mountain Block) in Kilombero and Kilolo Districts.
- Uzungwa Scarp Forest Reserve (Udzungwa Mountain Block) in Kilombero, Kilolo and Mufindi Districts.

Who Can Apply

Suitable project proposals for any of the target sites each addressing one of the three EAMCEF thematic areas are invited for immediate submission from Government Departments (Central and Local Governments), Non-Governmental Organizations (NGOs), Community Based Organizations (CBOs), Local Communities, Research Institutions, Academic Institutions, Private Companies as well as interested Individuals.

Thematic Areas for Funding

- Community based conservation and development activities for improvement of rural livelihood of forest adjacent communities in the target sites (50% of the grants budget).
- Forest reserves/protected areas and climate change management so as to strengthen the management capabilities of the responsible institutions and improve the ecological functions of the target sites (35% of the grants budget).
- Applied biodiversity research relevant to the conservation of biodiversity in the priority Eastern Arc Mountain blocks (15% of the grants budget).

General Principles for Project Selection

The over-riding principle governing selection of any project for funding by the Endowment is that, the project activity must result in some demonstrable (direct or indirect) benefit to conservation of biodiversity in the Eastern Arc Mountains, especially in the designated target areas. A secondary principle, which should influence project funding, is that, such funding should be complementary to other conservation and/or development activities in the area. That is, Endowment Fund monies are not intended to substitute for funds, which are already available.

Other, more specific principles, which guides project selection include:

- The extent to which the proposed activity is in line with existing forest management plans and priorities.
- The extent to which the proposed activity contributes to improved management of forest resources of the selected sites
- The extent to which the proposed activity can show replicability or demonstration for similar activities elsewhere in the Fund's target area or the Eastern Arc Mountains, in general.
- Demonstrable positive impact on the conservation of the Eastern Arc forests (e.g. by reducing resource demands on those forests);
- Social soundness (e.g. representation, degree of community involvement in activity identification, development and implementation);
- Environmental soundness, especially with regard to the protection of biological diversity and overall impacts on the protected areas and other essential resources;
- The extent to which the protection of the environment and natural resources contributes to the reduction of poverty or to income generating possibilities,

- (a) **Community Development projects** are further guided by the following criteria:
- The degree to which the project provides for and/or will lead to community management of the local forest resources,
 - The importance of the area's conservation value to priority protection forests.
 - The degree of sustainability and viability of the proposed activity as measured by such indicators as:
 - Adequacy of management;
 - Operational feasibility;
 - Market potential;
 - Financial soundness;
 - Level of local contribution and commitment;
 - Level of priority within the community;
 - Other factors affecting feasibility.
 - The degree to which the community suffers economic losses or hardship as a result of forest management policies.
 - The degree to which the community is organized.
 - The size and economic status of the community, and the access, or lack of access, to alternative sources of funding for the proposed activity.
 - Other urgent or special factors affecting conservation.
- (b) **Research projects** are selected on the basis of their relevance to the conservation of biodiversity in the Eastern Arc Mountains. Monitoring and evaluation projects, feasibility studies, socio-economic research, and areas that are least studied in the priority sites are rated very highly. Of secondary importance in selecting research projects is their contribution towards relieving pressures on the protected areas (e.g. providing alternative sources for forest products).
- (c) **Forest Reserves/Protected Areas and Climate Change Management** projects should strengthen the capabilities of the Forestry and Beekeeping Division/Tanzania Forest Service (TFS) or the entities in-charge of the forest in question. Improving forest ecological and economic viabilities is of paramount importance. Priority forest management projects for funding under the Endowment Fund includes improvement of staff capabilities, forest management and ecotourism infrastructure, conservation education, and management planning, among others.

Other Useful Hints for Proposal Preparation

1. Types of Grants Available

EAMCEF provides three types of grants as part of its overall programme efforts:

- (i) **Micro – Grants** (*Amounts not exceeding Tshs.2.5 million*)
 EAMCEF provides a significant amount of its available resources (about 50% when feasible) for micro grants to support small-scale efforts within each of the three Thematic Areas described above. Micro-grants are also provided to conduct feasibility studies and analyses. Renewed funding of micro - grant projects may be requested only under special cases otherwise the funding is done once. The maximum award amount does not exceed Tshs. 2.5 million. The Project's duration is normally six months, but may go up to one year.
- (ii) **Single Year or Discrete Project Grants**
(Amounts exceeding Tshs 2.5 million and up to Tshs. 35 million)

EAMCEF supports discrete, one-time projects whose project life does generally not extend more than 18 months within the three Thematic Areas. Generally projects do not exceed Tshs.35 million and in most cases average between Tshs.10 million and Tshs.20 million.

(iii) Multi-Year Programme Grants

(Amounts exceeding Tshs.2.5 million and up to Tshs.35 million per year)

EAMCEF provides multi-year funding for projects, or programmes, that require several years to yield results or which require multiple year funding to ensure sustainability and achievement of objectives. As with single year projects EAMCEF had set a maximum of up to Tshs.35 million per year for multi-year projects.

2. Linkage to District Planning

Non research community development and conservation projects are usually funded as elements of Strategic Plans of the concerned districts, that is, project proposals must comply with development priorities of the target districts.

STRATEGIC PLAN SUMMARY, 2006-2010

S/ No.	Strategic Goals	Strategic Objectives	Strategies	Key Performance Indicators	Assumptions
1.	Priority areas of high biodiversity in the Eastern Arc Mountains are managed effectively and adequately conserved.	1. Promote the protection of biological diversity in the Eastern Arc Mountains, targeting priority areas of significant diversity	<ul style="list-style-type: none"> • Focus on two target areas of high biodiversity so that program goals are consistent with available funding. • Provide direct financing for forest protection, including the financing of both government and community management efforts 	<ul style="list-style-type: none"> • Management infrastructure created in two target areas to develop projects and provide technical assistance • Projects developed and financed each year that directly contribute to the conservation of biodiversity in targeted mountain blocks 	<ul style="list-style-type: none"> • EAMCEF has the capacity to identify projects of sufficient quality to deliver the desired conservation benefits. • EAMCEF can generate sufficient funds to conservation within chosen mountain blocks
		2. Provide grant and other financial support for priority programs, which promote the conservation of biological diversity and sustainable use of natural resources in the Eastern Arc Mountains	<ul style="list-style-type: none"> • Ensure adequate resources available for long-term conservation investments in target areas through endowment fund management and diversification of funding sources • Work with communities to identify sustainable use and management programs that lead to both conservation and improved incomes • Operate an effective and efficient grant program • Use a portion of funds for non-grant funding that can benefit conservation, including land acquisition and/or other investments 	<ul style="list-style-type: none"> • Sufficient funding available to meet basic management needs for each of the target forest reserves • At least 80% of grants satisfy programmatic and financial requirements • At least four forest reserves operating under long-term financing plans that promote greatest efficiency. • At least one example of non-traditional use of funds (i.e. investments). 	EAMCEF generates sufficient resources from its investments and other income to meet the conservation needs of priority forest patches as well as cover its operational costs
		3. Understand impacts of EAMCEF investments on biodiversity conservation and sustainable development in the Eastern Arc Mountains	<ul style="list-style-type: none"> • Collaborate with government agencies, donors, and private organizations to develop the required baseline information to determine the conservation benefits of EAMCEF investments in the target areas • Build systems for monitoring project impacts and include as a component of all funded projects • Build capacity for performance measuring and monitoring of impacts through short courses and support from relevant partners. 	<ul style="list-style-type: none"> • Indicators and monitoring plans in place, measurement systems established and data collected to determine project contribution to the conservation of biodiversity • Results of monitoring information reported and updated regularly • 	<ul style="list-style-type: none"> • Sufficient, good quality data can be obtained to develop appropriate monitoring systems • Expertise acquired to help EAMCEF develop and launch the monitoring system

S/No.	Strategic Goals	Strategic Objectives	Strategies	Key Performance Indicators	Assumptions
2.	Increase available financial resources through effective management of its endowment, diversification of funding sources, and development of innovative financing mechanisms.	1. Increase endowment capital from \$7 million to \$12 million over the next five to seven years; to \$20 million over the next 10 to 15 years	<ul style="list-style-type: none"> • Explore options for donor contributions to the endowment fund – starting with a proposal to the Global Conservation Fund (GCF) • Explore options, including management of sinking funds that allow upfront receipt and investment of funds with interest dedicated to building the endowment (see Fundraising Framework) and identify likely donors • Develop a spending rule that allows EAMCEF to reinvest some of its earnings during years of positive market performance • Find financial support that allow EAMCEF to substitute donor funds for internally generated funds and reinvest all or a portion of the proceeds 	<ul style="list-style-type: none"> • Funds received from GCF for the endowment to support management and conservation of the Derema Corridor. • EAMCEF generating between \$500,000 and \$600,000 per annum to cover operating and program costs. • Number of donors supporting EAMCEF mission increased resulting in increased program investment and reinvestment into the endowment fund. 	<ul style="list-style-type: none"> • Donors exist who are willing to contribute to the endowment fund or to work with EAMCEF to explore feasible options • GCF will have the funds and interest to support the endowment fund in support of management of the Derema Corridor. • Returns on investment will follow historical trends during the period and provide sufficient earning to allow endowment to increase.
		2. Establish a diverse portfolio of revenue sources for EAMCEF and its projects	<ul style="list-style-type: none"> • Market programs to a diversity of donors to support programming objectives • Collaborate with partner organizations to develop joint proposals to increase support and possibly expand the reach of EAMCEF within existing target mountain blocks. • Build capacity in conservation finance, fundraising strategies and development of feasible proposals. 	<ul style="list-style-type: none"> • New financing mechanisms identified and made operational resulting in new sources of funding for EAMCEF • At least two new proposals developed for which funding received to support EAMCEF conservation efforts • Board and secretariat participation in relevant short courses, seminars, workshops and study visits 	<ul style="list-style-type: none"> • EAMCEF can identify and develop ecosystems services payment projects in priority areas. • EAMCEF has the knowledge and flexibility to try new funding approaches • Donors and partners willing to support and/or work together with EAMCEF
3.	Foster and promote sustainable development projects and programmes, creating strong linkages between conservation, sustainable resource management and improved livelihoods.	1. Promote the active involvement of communities in the conservation and sustainable management of the natural resources and biodiversity of the Eastern Arc Mountains and ensure that these communities directly benefit from the program investments.	<ul style="list-style-type: none"> ▪ Work with districts so that poverty alleviation strategies and programs are linked to sustainable development and conservation efforts ▪ Develop joint programs with districts and central government authorities to foster sustainable approaches to development and poverty alleviation 	<ul style="list-style-type: none"> • Communities receive payments and revenue to manage forests in the Eastern Arc Mountains from multiple sources • Lessons learned available on use of direct payments and other mechanisms to promote forest management by communities 	<ul style="list-style-type: none"> ▪ Direct benefit payments are feasible and acceptable in the area ▪ Income will be sufficient to create both incentives and commitments not to degrade the resource base ▪ Surveys completed against which improved livelihoods can be measured

S/No.	Strategic Goals	Strategic Objectives	Strategies	Key Performance Indicators	Assumptions
			<ul style="list-style-type: none"> • Explore direct payment options and revenue generating options to support community management of forest areas – target at least one pilot forest reserve with PFM Project and begin implementation at the earliest. • Contribute, where feasible, to promoting community-level ecotourism investments • Promote social infrastructure projects on a limited basis to support communities, without losing focus on projects with direct conservation linkages. • Build necessary capacity and awareness required for successful direct payment initiatives. 	<ul style="list-style-type: none"> • Revenue flows from forest management to communities in target areas increased as a result of EAMCEF programs. • Improvements in community livelihoods as a direct result of EAMCEF investments • Direct payment is being tried at least at one pilot forest reserve 	<ul style="list-style-type: none"> • Government policy and political will are available and supportive of direct payments.
		<p>2. Develop financing mechanisms to increase incomes while contributing to the conservation of biodiversity of the Eastern Arc Mountains</p>	<ul style="list-style-type: none"> • Develop small business opportunities linked to the conservation and management of natural resources • Promote financial resource generation through ecosystem service payments and climate change programs (i.e. carbon sequestration) • Act as a broker or bundler for carbon projects in the Eastern Arc Mountains to achieve economies of scale, generate revenue, and finance conservation programs in priority areas. 	<ul style="list-style-type: none"> • Business plans completed for at least five income generating projects in each priority mountain block • Income generation projects operational around each of the priority forest reserves where EAMCEF works • Ecosystem service projects generating revenue to support protected area management and/or community investments • Incomes in target areas increased over the life of this strategic plan 	<ul style="list-style-type: none"> • EAMCEF has the capability or can marshal the resources to help develop viable businesses • Agreements will be reached with the government for sale of carbon and for sales of water or other services (i.e. biodiversity) • Investments by EAMCEF will lead to increased incomes to communities over the life of this strategic plan
		<p>3. Support adoption of policies, regulations and incentives that promote sustainable development in the area</p>	<ul style="list-style-type: none"> • Work with national and local governments to promote policies and programs that support conservation of the forests of the Eastern Arc Mountains • Develop pilot incentive schemes to demonstrate successful approaches that can be adopted in other areas 	<ul style="list-style-type: none"> • EAMCEF actively participates in district planning efforts in target areas • EAMCEF undertakes joint-funding programs with districts in support of district sustainable development goals • District and national government efforts support and enhance forest management and conservation goals. 	<ul style="list-style-type: none"> • Districts will be supportive of sustainable development efforts and include EAMCEF as a partner in the development process • EAMCEF accepted by national and local governments as a partner and viable contributor

S/No.	Strategic Goals	Strategic Objectives	Strategies	Key Performance Indicators	Assumptions
			<ul style="list-style-type: none"> • Create a collaborative network that links government, civil society and the private sector to ensure that investments in the Eastern Arc Mountains focus on sustainable development and ensure effective management of the area's natural resources. Organize meetings and forums to discuss strategies and approaches 		
4.	Increase knowledge and understanding of the global and national importance of the Eastern Arc Mountains.	<p>1. Coordinate and fund the collection and dissemination of data and conservation information highlighting the global, national, and local conservation values of the Eastern Arc Mountains.</p> <p>2. Facilitate national, regional and global understanding of the conservation importance of the Eastern Arc Mountains and EAMCEF's conservation and development role.</p>	<ul style="list-style-type: none"> • Provide financing for applied research in the Eastern Arc Mountains and ensure dissemination of the information; • Assist with information gathering and development of publications related to the Eastern Arc Mountains • Establish and maintain an updated Resource Information Centre with access available to all relevant stakeholders. • Collaborate with relevant partners, e.g. CMEAMF Project, UDSM, etc. to establish, maintain and update a comprehensive database for the Eastern Arc Mountains. 	<ul style="list-style-type: none"> • Research projects adding to knowledge of the Eastern Arc Mountains completed; • Information available via updated website and via publication of research results • Information Resource Centre established and operational • Eastern Arc Mountains database available and operational 	<ul style="list-style-type: none"> • Sufficient good quality research results are available for publication and dissemination; • Adequate resources available to support information gathering and research while meeting other conservation and development demands
			<ul style="list-style-type: none"> • Develop an annual communications plan; • Manage and update regularly the <i>easternarc.or.tz</i> website, coordinating with a variety of partners to ensure information flow; • Invest in appropriate media (brochures, information materials, films, etc.) to increase outreach to broad stakeholder base; • Organize events for government leaders and donors to demonstrate EAMCEF program 	<ul style="list-style-type: none"> • Annual communication plan developed and implemented; • Website updated on quarterly basis; • Communication and outreach materials produced and distributed; • At least one even held per year with invited guests. 	<ul style="list-style-type: none"> • Communication and outreach efforts will be successful in gaining political and financial support for EAMCEF programs; • Board will approve resources necessary to market EAMCEF and its work.

S/No.	Strategic Goals	Strategic Objectives	Strategies	Key Performance Indicators	Assumptions
5.	EAMCEF builds and maintains the administrative and technical capacity to manage programmes, provide technical assistance and run an efficient organization.	1. Ensure that management staff and board members have the capability needed to successfully implement the strategic plan	<ul style="list-style-type: none"> • Train in priority areas where staff currently has limited experience such as: conservation finance, enterprise development, ecosystem service payments, etc. • Contract technical assistance as necessary and partner staff to build capacity • Build Board management capacity with a focus on asset management and non-profit organization management. Focus training around most Board members as appropriate • Develop partnerships to increase technical capabilities and scope of program efforts 	<ul style="list-style-type: none"> • Staff performs at a level to ensure success of EAMCEF programs • Board understands asset management reports adequately and can liaise effectively with asset manager 	<ul style="list-style-type: none"> • A combination of use of training materials (ie. Conservation Finance Guide), training programs, and hands-on training will build sufficient capacity over the next five years. • Adequate training opportunities can be found. • Sufficient resources for capacity building will be available against other important competing needs.
		2. Partner with selected organizations, both international and national, to leverage programmatic, technical and administrative capabilities	<ul style="list-style-type: none"> • Work closely with international NGOs with conservation finance field experience to develop joint funding proposals and field programs in EAMCEF's priority mountain forest blocks. • Identify new partnership opportunities 	<ul style="list-style-type: none"> • MOU(s) signed with a collaborating organization (s) to implement projects • Increased funding flows to priority areas in Eastern Arc Mountains 	<ul style="list-style-type: none"> • EAMCEF can identify a partner organization and develop a workable agreement that satisfies each organization
		3. Create the Eastern Arc Mountains Conservation Centre	<ul style="list-style-type: none"> • Obtain ownership of its current office premises and establish a conservation and sustainable development node for the Eastern Arc Mountains • House documents, institutions and stakeholders focused on the Eastern Arc Mountains 	<ul style="list-style-type: none"> • Centre established and offices occupied • Investments made to develop the Centre and its resources • Ownership of the plot of land and offices officially transferred from the Government to EAMCEF. 	<ul style="list-style-type: none"> • EAMCEF receives title to the office premises by the end of the current CMEAMF project • Interest of partners to make use of the centre is secured and maintained

PRIORITY TARGET SITES FOR EAMCEF FUNDING

Target Forest	Area (HA)	Mountain Block	Regions	Districts	Wards	No. of Villages	Villages	No. of House Holds	Total Population
USFR	32,763.2	Udzungwa	Iringa	Kilolo	Bomalang'ombe	3	Mbawi	531	2,311
							Idegenda	815	4,128
							Masisiwe	420	1,784
					Idete	3	Ilutila	475	2,328
							Itonya	248	1,107
							Uluti	141	637
				Sub Total (Kilolo)	2	6		2,630	12,295
				Mufindi	Mapanda	3	Ihimbo	390	1,605
						Uhafiwa	300	1,036	
						Ukami	685	2,819	
				Kibengu	1	Kipanga	577	2,374	
			Sub Total (Mufindi)	2	4		1,952	7,834	
			Morogoro	Kilombero	Chita	2	Chita	2571	13,360
							Udagaji	380	1,744
Mchombe	2	Mkangawalo			1140	15,000			
		Ikule			923	3,706			
Sub Total (Kilombero)	2	4		5,014	33,810				
Sub Total (USFR)	1	2	3	6	14		9,596	53,939	
KNR	134,511	Udzungwa	Iringa	Kilolo	Idete	3	Mhanga	400	1,429
							Kimala	506	3,108
							Idunda		1,780
					Ukwega	3	Ukwega	550	2,562
							Ipalamwa	600	2,230
							Mkalanga	400	1,902
					Udekwa	3	Wotarisolli	700	1,534

Target Forest	Area (HA)	Mountain Block	Regions	Districts	Wards	No. of Villages	Villages	No. of House Holds	Total Population	
							Ifuwa	700	1,503	
							Udekwa	634	2,904	
				Sub Total (Kilolo)	3	9		4490	18,952	
			Morogoro	Kilombero	Mchombe	3	Mchombe	2083	5,888	
							Mngeta	613	4,820	
							Njage	815	2,278	
						Mbingu	3	Igima	1082	4,616
					Mbingu			9830	6,220	
					Mpofu			948	2,705	
						Idete	3	Idete	1268	5,203
					Kisegese			487	1,984	
					Namawala			1685	8,320	
				Sub Total (Kilombero)	3	9		18,811	42,034	
Sub Total (KNR)		1	2	2	6	18		23,301	60,986	
Sub Total (UD)	167,274.2	1	2	3	12	32		32,897	114,925	
ANR	8,380	East Usambara	Tanga	Korogwe	Mnyuzi	4	Shambakapori	194	505	
							Mnyuzi	381	1,044	
							Kwamzindawa	87	329	
							Mkwakwani	261	1,038	
						Kwagunda	4	Kwagunda	540	2,130
					Gereza			263	954	
					Magunga-Cheke			320	1,116	
								Ubiri	95	1,015
			Sub Total (Korogwe)	2	8		2,141	8,131		

Target Forest	Area (HA)	Mountain Block	Regions	Districts	Wards	No. of Villages	Villages	No. of House Holds	Total Population
				Muheza	Potwe	3	Potwe-Ndondondo	570	2,458
							Potwe-Mpirani	336	1,104
							Kimbo	242	690
					Kisiwani	7	Mashewa	700	2,179
							Kisiwani	627	1,532
							IBC-Msasa	670	2,987
							Shebomeza	151	1,599
							Mlesa	357	2,743
					Misalai	1	Mikwinini	191	743
				Mbomole			463	1,989	
Sakale		1,499							
Sub Total (Muheza)	3	11		4,307	19,523				
Sub Total (ANR)	1	1	2	5	19		6,448	27,654	
NNR	6,025	East Usambara	Tanga	Korogwe	Kizara	7	Kilangangua	151	700
							Kwenkeyu	820	1,483
							Kwemkole	565	2,983
							Magunga-Mziya	450	2,217
							Foroforo	350	1,994
							Bombo-Majimoto	420	2,016
							Kizara	340	2,034
					Kerenge	1	556	2,635	
					Magoma	2	Kitivo	280	1,144
				Kijango			825	2,635	
Sub Total (Korogwe)	3	10		4,757	19,841				
Muheza	Zirai	2	Zirai	250	947				

Target Forest	Area (HA)	Mountain Block	Regions	Districts	Wards	No. of Villages	Villages	No. of House Holds	Total Population
							Kizerui	494	2,059
							Misalai	195	1,072
				Sub Total (Muheza)	2	3		939	4,078
				Mkinga	Mhinduro	2	Bosha-Kwemtindi	610	2,619
							Kuzekibago	608	2,640
				Sub Total (Mkinga)	1	2		1,218	5,259
Sub Total (NNR)		1	1	3	6	15		6,914	29,178
Sub Total (EU)	14,405	1	1	3	11	34		13,362	56,832
GRAND TOTAL (UD+EU)	181,679.2	2	3	6	23	66		46,259	171,757

Notes:USFR=Uzungwa Scarp Forest Reserve, KNR=Kilombero Nature Reserve, ANR=Amani Nature Reserve, NNR=Nilo Nature Reserve, UD=Udzungwa Mountains Block, EU=East Usambara Mountains Block